

Southwark Council

Budget Book

2015/16

Capital Programme

2014/16 – 2023/24

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List of contacts

For capital questions of a general nature, please contact ;

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For questions relating to specific departmental capital programmes, please contact the relevant senior finance managers listed below:

Council department	Name	Contact tel. no.
Children's & Adult Services Children's Services Adult Services	Melissa Williamson Yusuf Shaib	020 7525 3772 020 7525 3888
Environment and Leisure	Daniel Brew-Riverson	020 7525 2389
Housing Services	Ian Young	020 7525 7489
Finance and Corporate Services and Chief Executive	Fay Hammond	020 7525 0614

Capital Programme

A ten-year programme was established in 2006 for capital investment which is within the remit of the medium term resources strategy and accords with local priorities as expressed through Southwark 2016, the community strategy and the Council plan. Since then, the capital programme has been refreshed a number of times to ensure it is updated and fully aligned with the Council's plan and key priorities. The capital programme was recently refreshed in March 2015 up to 2023/24.

Investment in services

The council has one of the most ambitious capital programmes in the country as it continues to invest in the services it provides by improving existing assets and developing new ones. Details of the capital programme for the ten years from 2014/15 to 2023/24, summarised by departments is shown below.

Department	£'000
Environment and Leisure	150,891
Finance and Corporate Services	63,176
Chief Executive	170,487
Children's and Adult Services	154,304
Southwark Schools for the Future	43,345
Housing General Fund	3,427
Total General Fund	585,632
Housing Investment Programme	1,538,438
Total Expenditure	2,124,070

Funding the capital programme

There are various forms of funding that are available to support the capital programme which are not available for revenue budget purposes. The major sources of funds for capital are:

- Income from the sale of council assets - although in some cases a proportion of this income must be set aside as a contribution towards government and to repay loans.
- Grants from central government departments, including education related grants for capital investment in schools and Decent Homes backlog funding for the housing investment programmes.
- Major repairs reserve – funding from the annual depreciation charge on HRA properties
- Other grants and contributions - such as planning gain receipts from developers, known as section 106 funds.
- Loans.
- Contributions from revenue or reserves.

The capital programme will be monitored closely on a regular basis against the above funding sources to mitigate cash flow and funding risks and ensure the programme can be sustained over the period.

Capital Programme by Schemes

General Fund Capital Programme Details 2014/15-2023/24

Description of Programme / Project	Environment & Leisure		
	2014/15	2015/16 and later years	Total
	£'000	£'000	£'000
Kingswood House refurbishment	0	250	250
Pynners Sports Ground reinstatement works	36	0	36
Seven Islands Leisure Centre Refurbishment	150	1,840	1,990
Other OLF (Olympic Legacy Funds) Projects	1,073	3,170	4,243
RFID (Radio Frequency Identifications)	299	124	423
Grove Vale Library	0	160	160
Canada Water Public Art	5	67	72
Thomas Calton Centre refurbishment	455	96	551
Peckham Pulse Option 1 & 2	600	1,356	1,956
Leisure centres Lifecycle maintenance	150	1,379	1,529
Livesey Museum	74	0	74
Further implementation of RFID in libraries	100	0	100
Refurbishment at Peckham Library	0	550	550
Temporary library at Elephant & Castle	1,200	0	1,200
Cuming Museum fit out of temporary premises	0	75	75
Olympic Legacy Phase 2	0	450	450
Modernisation of Adult Learning Services at Thomas Calton Centre - ICT works	150	0	150
Community Safety	61	0	61
South Dock Marina (SDM) Essential H&S requirement	116	6	122
Parking contract upfront capital costs	21	0	21
SDM Essential H&S requirement	169	1,050	1,219
Walworth Road	0	38	38
Street care - Non Principal Roads Programme	5,473	38,953	44,426
Principal Road Programme	0	3,000	3,000
Flood Prevention (Highways drainage gully replacement) Programme	245	2,265	2,510
Pothole Repair Fund	260	0	260
Monuments & memorials in the Public Realm	25	875	900
Herne Hill Flood Prevention	3,205	0	3,205
Street metal works-Lamp Column Replacement	549	4,500	5,049
Other Park Projects	572	57	629

GMH Park accommodation refurbishment	34	80	113
Newington Ward Park Improvements	12	434	446
Cemetery Burial Strategy	464	4,754	5,218
Burgess Park Revitalisation Project	454	6,000	6,454
Additional Replacement Tree Planting	100	500	600
Park Infrastructure & Investment Programme	1,040	9,210	10,250
Green Dale Fields Project	43	0	43
Other public realm projects funded by S106	101	415	515
Parking Design Projects	50	44	94
Southbank Accessibility Improvements	0	205	205
Connect 2	1	0	1
20mph Zone	138	1,062	1,200
Cycling Infrastructure Fund	50	1,950	2,000
Cleaner Greener Safer Programme	1,494	19,284	20,778
Integrated Waste Solutions Programme	50	1,909	1,959
Southwark Heat Network	7	0	7
Energy efficiency - operational estate	50	2,450	2,500
Solar Photovoltaic arrays	599	13	612
Brayards Improvement Zone	850	797	1,647
Housing Renewal	3,269	15,131	18,399
Southwark Park Development	0	1,500	1,500
The Castle Leisure Centre (purchase of fitness equipment)	0	1,100	1,100
Total Environment and Leisure	23,794	127,097	150,891

Description of Programme / Project	Finance and Corporate Services		
	2014/15	2015/16 and later years	Total
	£'000	£'000	£'000
Information Services	2	1,202	1,204
Essential upgrade of Carefirst system	980	1,820	2,800
IT Investment Schemes	5,434	11,246	16,681
Property Works Programme	0	2,142	2,142
Planned Preventative Maintenance (PPM) & Compliance Programme	0	10,250	10,250
Planned Preventative Maintenance	700	26,800	27,500
Walworth Road Fire	1,400	1,000	2,400
Municipal Agency Bond	60	140	200
Finance and Corporate Services Total	8,577	54,601	63,178

Description of Programme / Project	Chief Executive		
	2014/15	2015/16 and later years	Total
	£'000	£'000	£'000
Public Realm & Open Space Improvements	612	3,239	3,850
Borough & Bankside Streetscape Improvement	70	87	157
Bermondsey Streetscape Improvement	10	1,286	1,296
Improving Local Retail Environments	110	183	293
Tourism Infrastructure	16	279	295
Housing/Area Renewal	218	1,171	1,389
Hatfields Streetscape Improvements	120	96	216
ILRE Phase 2	0	2,000	2,000
Walworth Road South(Missing bit of the Jigsaw)	0	2,850	2,850
Road and Traffic Management Improvements	4,387	3,061	7,448
Major Schemes- Lower Road	27	272	299
Bermondsey Spa Public Realm Improvements	25	571	596
Elephant & Castle Open Spaces	482	5,478	5,960
Walworth Town Hall	0	20,000	20,000
Camberwell Green and Gateway to Peckham	45	12,779	12,823
Revitalise Camberwell	0	3,126	3,126
Camberwell Library	2,592	0	2,592
Canada Water Library	178	167	344
Construction of Community Centre	716	827	1,543
Revitalise Peckham Rye	0	1,896	1,896
Mint Street Adventure	0	2,000	2,000
Construction of Elephant & Castle Leisure Centre	6,465	2,452	8,917
Voluntary Sector Strategy	0	1,031	1,031
Pullens Yard Improvements	0	452	452
Void Shops & Council Owned Parade	0	2,000	2,000
Refurbishment of Office Accomodation	5	0	5
Lease of New Office Accomodation	0	200	200
Decommissioning of Assets	0	1,624	1,624
Acquisition of New Office Accomadation	282	0	282
Elephant & Castle Regeneration	4,440	58,560	63,000
Acquisition of Property for Regeneration Projects	4,000	18,000	22,000
Chief Executive Total	24,800	145,686	170,487

Description of Programme / Project	Children's and Adults Services		
	2014/15	2015/16 and later years	Total
	£'000	£'000	£'000
Children's Centres	138	15	153
Other grants allocation	0	1,042	1,042
3 Primaries	3,409	1,563	4,971
Primary Temporary Expansion	1,196	0	1,196
Carbon Reduction in Schools	426	500	926
Other Primary Projects	134	0	134
Free School Meals	67	85	152
Maintenance Grants	415	80	495
Bessemer Grange	2,064	694	2,758
Dulwich Wood (Langbourne)	1,649	1,209	2,858
Lyndhurst major expansion & refurbishment	1,487	1,665	3,152
Youth Service Projects	300	42	342
Troubled Families	5	233	238
Maintenance programmes for Schools	2,500	7,000	9,500
Permanent Expansion	3,300	90,194	93,494
Risk-council retained risk	0	2,937	2,937
Risk- listed building planning consent	0	2,000	2,000
Allowance - RIBA b/c designs	0	4,423	4,423
Contingency - inflation	0	3,640	3,640
Southwark Resource Centre	38	221	259
Adult PSS Capital Allocations	0	2,356	2,356
Adult PSS Orient Street	130	1,220	1,350
Adult PSS Fred Francis	60	0	60
Adult PSS Southwark Park Road	83	0	83
Transformation of LD care - Brandon Trust	307	959	1,266
Centre of Excellence	0	2,500	2,500
DoH Autism capital grant	19	0	19
Autism learning provision	0	12,000	12,000
Children's Services Total	17,726	136,577	154,304

Description of Programme / Project	Southwark Schools for the Future		
	2014/15	2015/16 and later years	Total
	£'000	£'000	£'000
Walworth Academy	104	0	104
Tuke Special School	1	0	1
St Michael's PFI	10	0	10
SMAA (St Michael's and All Angels)	2,340	0	2,340
Contingency & Retention payments	94	6,606	6,700
New School Aylesbury	878	0	878
Notre Dame (VA)	430	0	430
KS3/ KS4 SILS (Key Stage 3/4 Southwark Inclusive Learning Service)	20	4,416	4,436
ICT	1,141	1,199	2,341
Rotherhithe deferred	0	19,622	19,622
Phase 3 re-scope	0	6,485	6,485
Southwark Schools for the Future Total	5,017	38,328	43,345

Description of Programme / Project	Housing General Fund		
	2014/15	2015/16 and later years	Total
	£'000	£'000	£'000
Springtide Close travellers site	400	127	527
Ilderton travellers site wall	300	0	300
Wadding Street and Stead Street	1,560	1,040	2,600
Housing General Fund Total	2,260	1,167	3,427

Total General Fund Capital Programme 2014/15 - 2023/24	82,174	503,456	585,632
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Housing Revenue Account Capital Programme Details 2014/15-2023/24

Description of Programme / Project	Housing Revenue Account			
	2014/15	2015/16	2016/17 and later Years	Total
	£'000	£'000	£'000	£'000
WDS carry-over schemes	7	0	0	7
WDS 2-year programme	1,582	4,018	0	5,600
WDS 2012 major works	17,847	3,856	0	21,703
WDS 2013 major works	11,254	23,733	84	35,071
WDS 2014 major works	33,915	23,233	459	57,607
WDS 2015 major works	2,600	25,400	0	28,000
FRA works	2,192	1,193	0	3,385
Additional FRA Works	2,087	2,300	0	4,387
M&E electrical	790	967	0	1,757
M&E heating	9,886	4,767	0	14,653
M&E lifts	2,339	773	0	3,112
WDS voids works	4,147	4,000	0	8,147
WDS Leathermarket JMB	746	1,100	0	1,846
WDS Unallocated Budget	1,409	2,108	0	3,517
Housing Stock - New Programme	0	0	985,089	985,089
HINE WDS works	4,456	10,413	0	14,869
HINE additional works	10,054	34,349	2,976	47,379
Aylesbury Estate PPM works	3,730	1,149	0	4,879
Aylesbury Estate regeneration	3,200	12,648	53,749	69,597
Bermondsey Spa refurbishment	673	75	122	870
East Dulwich Estate	5,514	805	0	6,319
Elmington Estate	914	2,637	323	3,874
Heygate Estate	8,661	5,017	1,000	14,678
Hidden Homes	472	83	0	555
Hostels new build	10,182	2,614	1,000	13,796
Local authority new build	274	40	0	314
Misc regen, acquisitions and home loss	642	150	0	792
Direct Delivery - New Council Homes	14,661	46,843	17,091	78,595
Adaptations	2,171	2,079	12,000	16,250
Affordable housing through commuted sums	704	0	0	704
Cash incentive & Home owner buy back scheme	490	573	0	1,063
Digital switchover	242	0	0	242
Disposals costs	864	500	0	1,364
Energy	0	200	200	400
Installation of Sprinkler & Smoke detectors	5,517	9,767	26,868	42,152
Lakanal House	1,026	10,467	5,450	16,943

Fire damage reinstatement	1,056	200	0	1,256
Group repairs	0	272	0	272
Hostels accommodation	384	0	0	384
Leasehold / freehold acquisitions	1,205	300	0	1,505
Major voids	1,256	1,381	0	2,637
Office accommodation	0	250	0	250
Scheme management costs	0	2,751	0	2,751
Security	380	303	0	683
Sheltered accommodation	198	502	0	700
T&RA halls	3,597	3,636	1,500	8,733
Heating Energy Efficiency Measures	3,601	6,150	0	9,751
Total HRA	176,925	253,602	1,107,911	1,538,438

	2014/15	2015/16 and Later Years	Total
	£'000	£'000	£'000
General fund	82,174	503,456	585,632
Housing Revenue Account	176,925	1,361,513	1,538,438
Total Capital Programme	259,099	1,864,969	2,124,070

Please note that these schedules may contain rounding differences.